## Multi-Year Strategic Action Plan

## 2022-2026

## 2022/2023 School Year 2023/2024 School Year

Academic Well-Being - Create safe and inclusive learning conditions that allow all students to grow and develop as contributing members of the society.

Goal	Action (What will we do?)	Resources	Evidence (How will we measure our success/progress?)	Responsibility
<ol> <li>Support active engagement of students through the delivery of enhanced and diverse</li> </ol>	<ul> <li>1.1 Train a staff member in Empower around comprehension strategies.</li> <li>1.2 Utilize Empower-trained</li> </ul>	Release Time Currently funded through PPF	- Empower data - PM Benchmark or Fountas and Pinnell scores	
programming across subject areas for positive results and outcomes.	staff to provide professional development to teaching staff, specifically around comprehension strategies to assist in the regular classroom	Would need to determine how to pay for this if it is a model similar to what is being done now.		
	1.3 Small group guided reading for grades 1-3.	PPF funding	- PM Benchmark or Fountas and Pinnell scores	
	1.4 Create a plan to develop an in-house tutoring model -		<ul> <li>Student participation</li> <li>report card data</li> </ul>	

i.e. After Hour Tutors, Peer Tutoring, Tutors in the Classroom, Mathify, etc. 1.3 Expand experiential learning opportunities for all grades	Experiential Learning funding		
<ul> <li>1.4 Focus on explicit instructions to allow students to know why they do what they do and why they learn what they learn - make real life connections to pathways</li> <li>1.5 Develop a speakers series for students related to various pathways and career opportunities</li> <li>1.6 Utilize My Portfolio - 3 items a year focusing on strengths/interest</li> <li>1.7 Establish consistent use of Learning Profiles throughout the year, with emphasis on sharing academic outcomes/interests to support programming for the upcoming school year</li> </ul>	Previous year portfolio's Release Time	Varied programming based on student interest	

2. Improve the language and mathematics achievement of all students through responsive and explicit teaching.	2.1 Emphasize use of math assessment to identify learning needs Math training around Prime for all staff	RMS funds RMS funds	<ul> <li>Improved Math results on prime and fundamental data</li> <li>teacher surveys around knowledge of tools, curriculum and resources</li> </ul>
	<ul> <li>2.2 Use collaborative model to address learning gaps in mathematics - special education, divisional teams, teaching partners</li> <li>2.3 Specific focus on teaching</li> </ul>	Learning Resources	<ul> <li>improved math results</li> <li>consistent instructional</li> <li>strategies used</li> <li>increased staff</li> <li>collaboration/interaction</li> </ul>
	strategies to develop reading comprehension skills (factual knowledge, application, inferences)	PRO Grants?	
	2.4 Provide a variety of strategies for parents/guardians to assist their children at home (i.e. instructional videos, instructional bookmarks, etc.)	RMS funds	
	2.5 Professional development and opportunities for staff to utilize/review resources, math trajectory		<ul> <li>teacher surveys around</li> <li>knowledge of tools,</li> <li>curriculum and resources</li> </ul>

**Physical, Mental and Social Well-Being -** Support student and staff well-being by focusing on physical, mental and emotional health by fostering supportive relationships.

Goal	Action (What will we do?)	Resources	Evidence (How will we measure our success/progress?)	Responsibility
<ol> <li>Further enhance the positive and safe school climate where all students and staff feel they matter.</li> </ol>	<ul> <li>1.1 Include gratefulness/kindness on a daily basis at school - i.e. Daily gratitude/kindness announcements</li> <li>1.2 Greet students at the doorway with a smiling face</li> <li>1.3 Learn interests/passions and strengths of our students</li> <li>1.4 Implement and expand upon healthy relationship skills and identifying and managing emotions found on Everyday Mental Health Classroom Resource pages Healthy relationship skills - Everyday Mental Health Classroom Resource</li> </ul>		Observation of student interaction and conversation Office Referrals Attendance Participation in kindness type activities monthly Daily messages	

	<ul> <li>1.5 Visible signs evident in the school - WORD CLOUD, artistic display including gratefulness/kindness</li> <li>1.6 Survey follow-up to have student focus groups address areas of improvement/need</li> <li>1.7 Provide opportunities for staff gatherings to team build</li> </ul>		Survey results from staff on team building activities	
2. Promote physical activity, mental and social well-being with programs that provide active involvement based on student and staff interests, abilities and needs.	<ul> <li>2.1 Incorporate current and new active programs into the curriculum for all grades (skating, skiing, forest schools, intramurals, etc.)</li> <li>2.2 Daily school wide walk/run for 15 minutes</li> <li>2.3 Promotion of many extra and co-curricular activities</li> <li>2.4 Maintain eat well to excel program so all students may access food as needed</li> </ul>	Outdoor Education funds Experiential Learning funds FNMI funds	<ul> <li>All classes partaking in at least one active program throughout the year</li> <li>Reflect upon students' focus and attentiveness (readiness to learn) after walks</li> <li>Willingly participate in school wide walks</li> <li>List of offered extra and co-curricular activities along with participation numbers</li> <li>Consumption of foods in eat well to excel bin</li> </ul>	

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3. Build staff capacity in identifying and responding to student mental health needs through tiered intervention.	<ul> <li>3.1 Provide professional development on Mental Health tiers and supports for staff teaching and learning</li> <li>3.2 Provide staff with opportunity to meet and implement ideas to support the bottom tier of intervention model</li> </ul>	<ul> <li>Staff sessions to bring awareness</li> <li>Staff language based around tiered intervention</li> <li>Meetings for students based on tiered intervention model</li> </ul>	
	3.3 Review on a bi-monthly basis the top two tiers and how they relate to specific students		

Human Rights and Equity - Provide supportive, safe and inclusive practices and environments for students, staff and families to ensure equitable access to opportunities and outcomes.

Goal	Action (What will we do?)	Resources	Evidence (How will we measure our success/progress?)	Responsibility
<ol> <li>Celebrate and recognize individuals' uniqueness and what we may learn from one</li> </ol>	1.1 Classroom teachers to develop language activities where students can share personal stories/interests	Diversified language resources		

another because of our			
personal experiences,			
backgrounds and	1.2 Provide opportunities to		
identities.	<mark>share and showcase unique</mark>		
	student population - i.e		
	assemblies, Burkevale's Got		
	Talent		
	1.3 Recognize, educate, and		
	celebrate Days of Significance		
	in relation to FNMI		
	1.4 Recognize, educate, and		
	celebrate Days of Significance		
	related to neurodiversity to help with eliminating any		
	stigma(s) that may exist		
	1.5 Initiate a student census		
	and analyze data to provide a		
	more accurate overview of		
	current student population		
	1.6 Provide staff with training		
	on mental health CPS/BMS		
2. Collaborate with	2.1 Develop a checklist to	Diverse Resources	
students, staff and	determine appropriate and		

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community partners to	relevant material for staff and		
support environments	<mark>students.</mark>		
that allow all students			
to see themselves			
reflected in their	2.2 Staff to provide		
learning.	opportunities for students to		
	see themselves in their		
	learning and to explicitly		
	teach its importance		
	2.3 Invite community partners	Safe School Bundle	
	to speak to staff and students:		
	- MNO - Churches		
	- Police		
	- Bullying		
	Awareness		
	2.4 Staffing criteria will		
	include the importance of		
	hiring staff that students see		
	themselves		
3. Provide learning	3.1 Develop an Equity Tool		
opportunities for	Graphic Organizer		
staff, administrators,			
board staff, trustees		Speakers	

and parents to grow in their understanding of equity and inclusion.	3.2 Utilize expert(s) in the field to assist all to understand what inclusivity is and how it relates to the system and our roles		
	3.3 Provide professional development for staff on new Ministry priorities in equity and inclusivity	Narrative resources, books	

**Spiritual Well-Being –** Provide and promote personal growth of a Protestant expression of Christianity through understanding, experience and actions.

Goal	Action (What will we do?)	Resources	Evidence (How will we measure our success/progress?)	Responsibility
<ol> <li>Provide learning opportunities to Burkevale students, staff, board and community members so that they may better understand and articulate the uniqueness of our</li> </ol>	<ul> <li>1.1 Provide Learning <ul> <li>Opportunities to learn about</li> <li>Protestant faith and Protestant</li> <li>Separate School history</li> </ul> </li> <li>1.2 Reach out to local individuals to seek further information on board/school history i.e - <ul> <li>Penetanguishene Museum, local historian author</li> </ul> </li> </ul>			

board and its	1.3 Develop curriculum, resources,			
	lesson plans, videos, etc.			
history.				
	1.4 Create Alumni Group based on			
	a specific timeframe to			
	enhance history information?			
	childree history mornation.			
2. Practice the 'Golden	1.1 Daily Bible Stories	Partial of full Funding for		
Rule' Matthew 7:12	Announcements, Student	Family and Children Ministry		
"Do to others what	Thankfulness, Weekly	Certificate (\$3000 year x 3		
you would have them	<mark>Assemblies, Bible</mark>	years)		
do to you".	Story/Lesson/Prayer/Songs/Go			
	<mark>lden Rule Awards</mark>	Resources Study/Devotional		
		Books/snacks		
	1.2 Spiritual Wellness Lead		Completion of courses by Mr.	
	Position		Kent toward the Children and	
3. Integrate Golden			Family Ministry Certificate	
Rules into all aspects	1.3 Staff Prayer Group, Student			
of school life	Group, Parent Outreach			
	<mark>(seminars)</mark>			
4. Love God with all	1.4. Commont to Committeethour			
your heart, all your	1.4 Connect to Grandfather Teachings			
soul and all your	reachings			
mind. (Matt 22:37)	1.5 Establish a monthly 'Good			
	News' event - students/class of			
5. Do to others what	the month			
you would have them				
do to you. (Matt	1.6 Base Social Justice Initiatives			
7:12)	and community service on			
,	Biblical quotes and educate			
	students on the connection			

6. Embed Christian celebrations, teachings and learning regularly throughout the school year.	<ul> <li>1.1 Continue Christian Education Program with Covenant Christian Community Church, if possible</li> <li>1.2 Invite Christian partners into the school to share their expertise with students</li> <li>1.3 Develop own Christian Education Plan/ Curriculum/Resources (K-8)</li> <li>1.4 Resources to help teachers integrate Christian Teaching/Lessons/Stories into Christmas, Easter, Lent, etc.</li> <li>1.5 Connect with community members (i.e. Pastors) to generate ideas of how to be inclusive of Christian teachings, celebrations, and events in our school setting</li> </ul>	Modern books/Bible Story Picture Books/Videos	Lessons by youth pastor in junior and intermediate classes Participation in the food drive for St. Vincent DePaul's church Connection with Father Patrick and Martyr's Shrine to support students in need at Christmas Christmas and Easter activities and celebrations	
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**Stewardship of Resources –** Optimize innovative and collaborative practices to ensure sustainability of all resources (financial, material, human, etc.) to maximize opportunities for staff and students.

Goal	Action (What will we do?)	Resources	Evidence (How will we measure our success/progress?)	Responsibility
<ol> <li>Ensure stewardship of resources optimizes human, financial, physical and material assets.</li> </ol>	1.1 Financial tracking documents of all GSN and PPF funds to be developed and shared with Leads		Monthly review at LEADS meeting Shared document Utilization of all funds in a	Board/LEADS
2. Proactive recruitment, development of current staff and succession planning are aligned to student and system needs.	1.1 Identify staff to allow for opportunities to expand leadership knowledge and opportunities within the school.		timely manner Additional Leadership role for Spiritual engagement Rotation of specific LEAD positions Alternate Lead for future succession planning	
	<ul> <li>1.2 Explore opportunities for staff to access leadership programs/seminars.</li> <li>1.3 Highlight and publicize uniqueness and specialty areas of the school/board when advertising for staff positions.</li> </ul>		Administration succession??? Traffic on website in hiring area	

1.4 Ensure hiring and promotion of staff is reflective of population and balanced in regards to diversity.	Policy updated to reflect PPM Job posting will reflect policy requirements
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